



Q1FY27

SAFE HARBOUR

Certain words and statements in this presentations concerning Tata Communications and its prospects, and other statements, including those relating to Tata Communications expected financial position, business strategy, the future development of Tata Communications' operations, are forward-looking statements.

Such statements involve known and unknown risks, uncertainties and other factors, including financial, regulatory and environmental, as well as those relating to industry growth and trend projections.

These risks may cause actual results and performance of Tata Communications, or industry results, to differ materially from those expressed or implied by the forward-looking statements

These risk factors are disclosed in detail in the Annual reports available on Tata Communications Limited official website www.tatacommunications.com

Tata Communications is under no obligation to update or alter its forward-looking statements.

We are part of India's multibillion-dollar conglomerate, the prestigious Tata Group



Owned Global Sub sea cable

5,00,000+ km round-the-globe sub-sea optical fiber and 2,00,000+ km extensive terrestrial fiber

35% of global internet traffic

is routed on-net through our global network

Direct connectivity to all cloud giants

with 30% reduction in Total Cost of Ownership

One world, One contract

600+ MNO relationships enabling mobile connectivity in 170+ countries

Global Recognition

in Gartner Magic Quadrant for network services for 13 years in row

~300 of Fortune 500

Companies are our customers

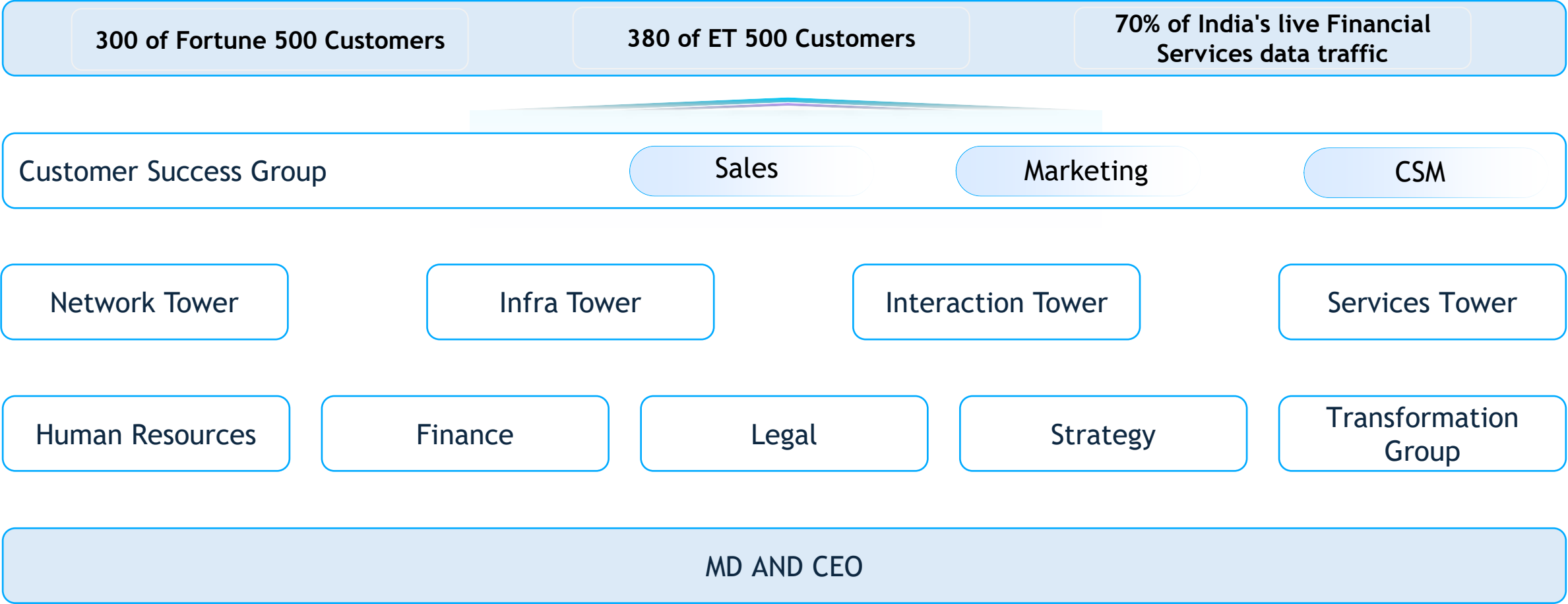
B2B Specialist

with an Industry leading NPS of 83

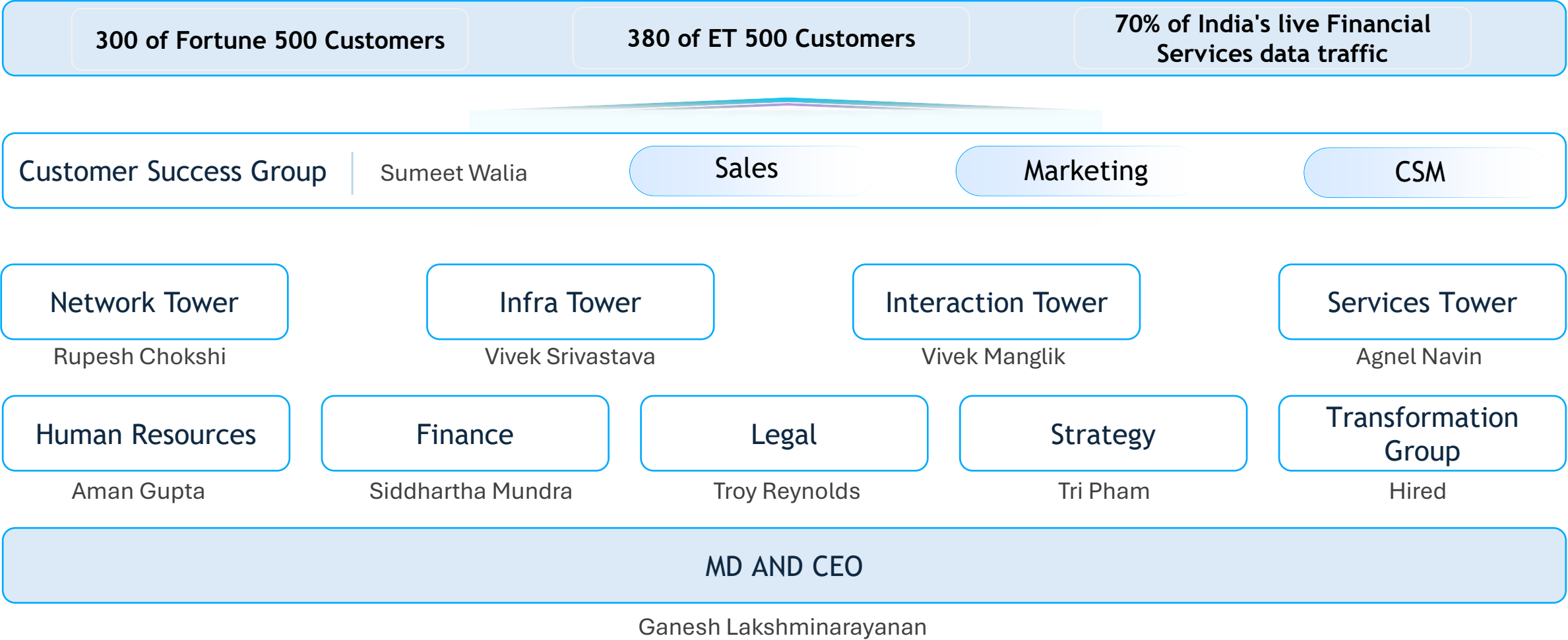
Platform play through software orchestration layer of

MCC + MCN + Threadspan

STRUCTURE TIED TO OUR CUSTOMER VOICE



THE TEAM IS IN PLACE



PLAN ON PAGE

Driving absolute EBITDA growth, NPS and ESAT

Big Why

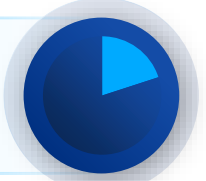
NPS



ESAT



EBITDA Growth



Accelerated
Network
Growth



Drive
Profitability-
Digital
Portfolio



Increase Mix
- Platforms



Sales
Contribution



Agility in
Operations



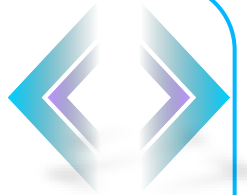
WHAT?

FY27 ASPIRATIONS

EBITDA
Growth: Double digit
growth



NPS :
ESAT : Maintain



Cash
Generation: Improve



ROCE: Upward
trajectory



FY27

Thank you
#togetherlimitless